

## Mountain Regional Service Zone

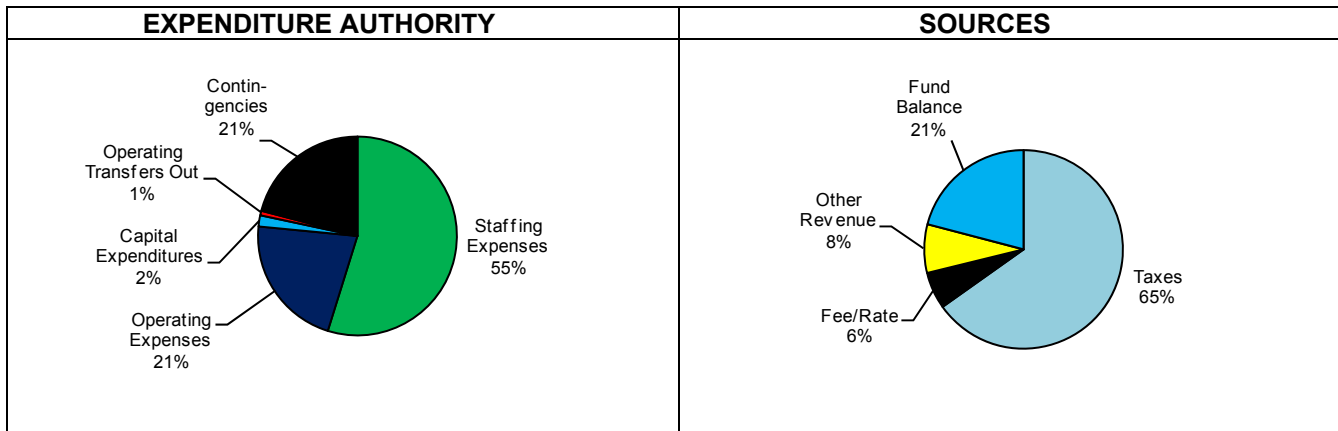
### DESCRIPTION OF MAJOR SERVICES

The Mountain Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2986/2989. This regional service zone provides fire protection services to the areas of Angelus Oaks (Station #98), Fawnskin (Station #96), Forest Falls (Station #99), Green Valley Lake (Station #95), and Lake Arrowhead (Stations #91, #92, #93 and #94). Ambulance transport services are also provided to the Lake Arrowhead community out of Stations 91, 92, and 94. Additionally, within the Mountain Regional Service Zone there is one voter approved special tax paramedic service zone which provides services to the community of Lake Arrowhead.

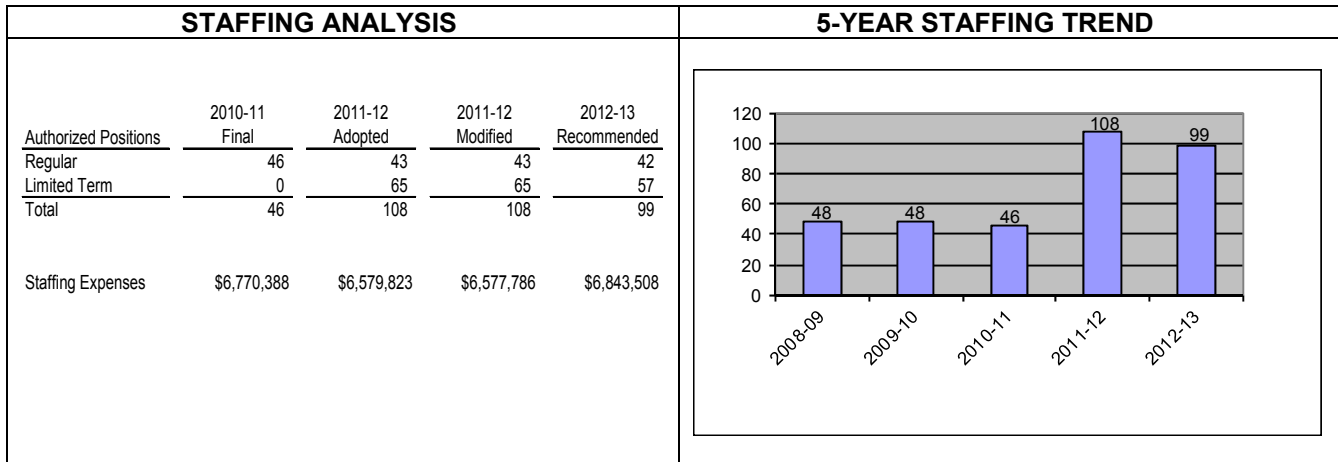
#### Budget at a Glance

|                             |              |
|-----------------------------|--------------|
| Total Expenditure Authority | \$12,484,671 |
| Total Sources               | \$9,872,326  |
| Fund Balance                | \$2,612,345  |
| Total Staff                 | 99           |

### 2012-13 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Mountain Regional Service Zone

BUDGET UNIT: FMZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

|                             | 2008-09<br>Actual | 2009-10<br>Actual | 2010-11<br>Actual | 2011-12<br>Estimate | 2011-12<br>Modified<br>Budget | 2012-13<br>Recommended<br>Budget | Change From<br>2011-12<br>Modified<br>Budget |
|-----------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| <b>Appropriation</b>        |                   |                   |                   |                     |                               |                                  |  |
| Staffing Expenses           | 6,198,524         | 6,595,383         | 6,770,388         | 6,359,873           | 6,577,786                     | 6,843,508                        | 265,722                                      |
| Operating Expenses          | 2,687,983         | 2,601,018         | 2,619,169         | 2,453,444           | 2,909,034                     | 2,710,720                        | (198,314)                                    |
| Capital Expenditures        | 222,835           | 29,734            | 366,963           | 85,000              | 85,000                        | 227,539                          | 142,539                                      |
| Contingencies               | 0                 | 0                 | 0                 | 0                   | 2,503,205                     | 2,612,345                        | 109,140                                      |
| Total Exp Authority         | 9,109,342         | 9,226,135         | 9,756,520         | 8,898,317           | 12,075,025                    | 12,394,112                       | 319,087                                      |
| Reimbursements              | (400,000)         | (276,660)         | (244,547)         | 0                   | 0                             | 0                                | 0  |
| Total Appropriation         | 8,709,342         | 8,949,475         | 9,511,973         | 8,898,317           | 12,075,025                    | 12,394,112                       | 319,087                                      |
| Operating Transfers Out     | 20,000            | 260,294           | 60,500            | 51,552              | 51,552                        | 90,559                           | 39,007                                       |
| Total Requirements          | 8,729,342         | 9,209,769         | 9,572,473         | 8,949,869           | 12,126,577                    | 12,484,671                       | 358,094                                      |
| <b>Departmental Revenue</b> |                   |                   |                   |                     |                               |                                  |  |
| Taxes                       | 8,448,367         | 8,400,670         | 8,276,804         | 8,047,458           | 8,210,988                     | 8,137,827                        | (73,161)                                     |
| Realignment                 | 0                 | 0                 | 0                 | 0                   | 0                             | 0                                | 0  |
| State, Fed or Gov't Aid     | 391,043           | 188,665           | 199,973           | 146,611             | 0                             | 0                                | 0  |
| Fee/Rate                    | 5,876             | (107,717)         | (97,540)          | 807,566             | 912,627                       | 748,261                          | (164,366)                                    |
| Other Revenue               | (692,904)         | 20,777            | 5,333             | (14,592)            | 37,632                        | 2,000                            | (35,632)                                     |
| Total Revenue               | 8,152,382         | 8,502,395         | 8,384,570         | 8,987,043           | 9,161,247                     | 8,888,088                        | (273,159)                                    |
| Operating Transfers In      | 859,690           | 524,041           | 827,291           | 87,600              | 477,759                       | 984,238                          | 506,479                                      |
| Total Financing Sources     | 9,012,072         | 9,026,436         | 9,211,861         | 9,074,643           | 9,639,006                     | 9,872,326                        | 233,320                                      |
| Fund Balance                |                   |                   |                   |                     | 2,487,571                     | 2,612,345                        | 124,774                                      |
| Budgeted Staffing           |                   |                   |                   |                     | 108                           | 99                               | (9)  |

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in staffing expenses of \$265,722 due to increases related to retirement and other benefit increases and the accurate accounting of overtime. Additionally, operating expenses decreased by \$198,314 primarily due to reductions in property insurance, non-inventoriable equipment, general maintenance for structures, and allocated support costs associated with chief officers, cost recovery and vehicle services. Capital expenditures increased \$142,539 due to improvement to structures. Major revenue changes include a decrease in fee/rate revenue of \$164,366 due to increased Medi-care and Medi-cal claims versus private insurance as compared to prior years resulting in a reduction in revenue collected and increased write offs. Operating transfers in increased by \$506,479 due to additional County general fund support for suppression operations.

## MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of \$6.8 million make up the majority of expenditures in this budget unit and fund 99 budgeted positions of which 42 are regular positions and 57 are limited term. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of \$2.7 million support the operations of 9 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of \$8.1 million, fee/rate revenue from ambulance services, and operating transfers in which includes County general fund support of \$764,244.



## DETAIL OF PARAMEDIC SERVICE ZONES IN 2012-13 RECOMMENDED BUDGET

Within the Mountain Regional Service Zone, there is one Paramedic Service Zone (Service Zone) PM-1 Lake Arrowhead and is funded by a voter approved special tax. This service zone is separately budgeted at the org level within the regional service zone and audited annually.

|                                  | 2012-13               |              |               |          |                      |              |
|----------------------------------|-----------------------|--------------|---------------|----------|----------------------|--------------|
|                                  | Per Parcel Assessment | Parcel Count | Appropriation | Revenue* | Revenue Transfer Out | Fund Balance |
| <b>Service Zone (Budget ORG)</b> |                       |              |               |          |                      |              |
| PM-1 Lake Arrowhead (PM1)        | 17.00                 | 15,709       | 450           | 245,689  | (245,239)            | 0            |

\*Total amount is reduced 6% - 8% for delinquent parcels

**Service Zone PM-1 Lake Arrowhead** was approved by the Board of Supervisors in September 1986 (originally CSA 70PM-1). Service Zone PM-1 provides supplemental funding to support paramedic services to the community of Lake Arrowhead and is funded by a voter approved special tax which was increased by the voters in June 1991, from \$10 not to exceed \$17 per parcel. Parcel count for 2012-13 is 15,709 and special tax budgeted revenue for 2012-13 is \$245,689. Services are provided through Fire Stations 91, 92 and 94.

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing had a net decrease of 9 positions including 1 vacant Office Assistant II, 4 Paid Call Firefighters, and 4 Paid Call Firefighter – Captains. These changes have no operational impact to the Mountain Regional Service Zone.

## 2012-13 POSITION SUMMARY

| Division                       | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|--------------------------------|---------|--------------|-------|--------|--------|-----|-------|
| Mountain Regional Service Zone | 42      | 57           | 99    | 91     | 8      | 0   | 99    |
| Total                          | 42      | 57           | 99    | 91     | 8      | 0   | 99    |

### Mountain Regional Service Zone

#### Classification

|    |                                     |
|----|-------------------------------------|
| 1  | Office Assistant III                |
| 1  | Staff Analyst                       |
| 18 | Firefighter                         |
| 6  | Limited Term Firefighter            |
| 24 | PCF Firefighter                     |
| 22 | PCF Firefighter Trainee             |
| 9  | Engineer                            |
| 12 | Captain                             |
| 3  | PCF Captain                         |
| 1  | Lake Arrowhead Facilities Attendant |
| 2  | PCF Engineer                        |
| 99 | Total                               |



## North Desert Regional Service Zone

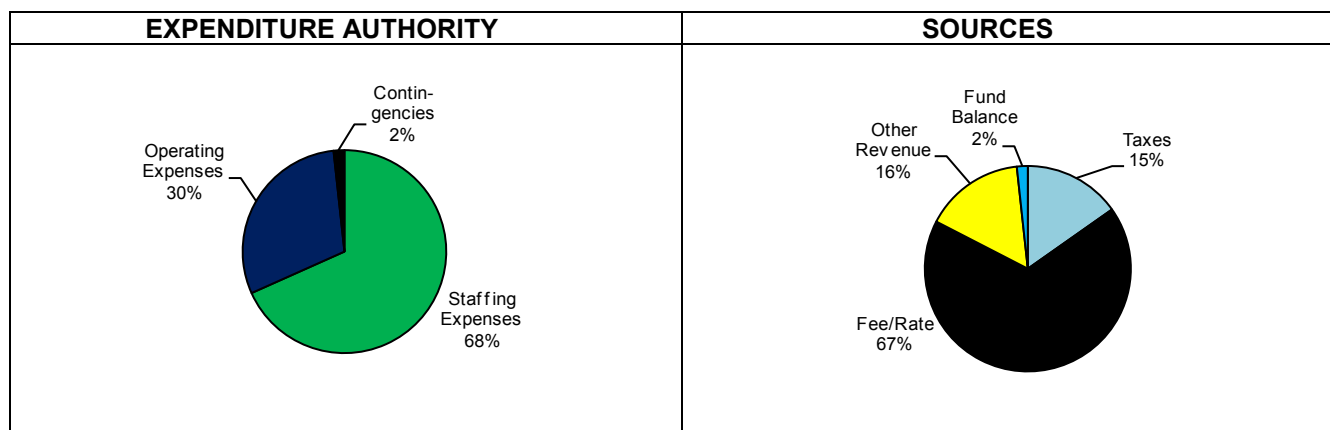
### DESCRIPTION OF MAJOR SERVICES

The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission resolution 2986/2989. This regional service zone provides fire protection and paramedic services to the areas of Spring Valley Lake (Station #22), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley – East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #52), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). Fire protection services are also provided to the cities of Adelanto and Victorville and the Hesperia Fire Protection District through service contracts and ambulance transport services are provided in Lucerne Valley, Searles Valley, and Wrightwood. Additionally, within the North Desert Regional Service Zone are four voter approved special tax fire protection zones which provide services to the communities of Red Mountain, Windy Acres, El Mirage, and Helendale/Silver Lakes.

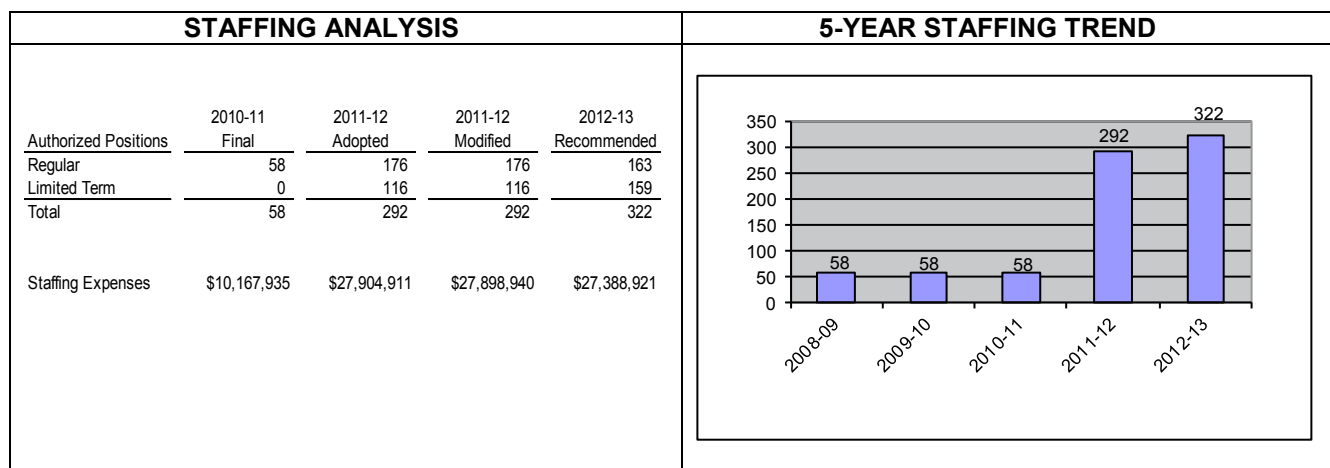
#### Budget at a Glance

|                             |              |
|-----------------------------|--------------|
| Total Expenditure Authority | \$40,259,170 |
| Total Sources               | \$39,572,162 |
| Fund Balance                | \$687,008    |
| Total Staff                 | 322          |

### 2012-13 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire  
DEPARTMENT: San Bernardino County Fire Protection District  
FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ  
FUNCTION: Public Protection  
ACTIVITY: Fire Protection

|                             | 2008-09<br>Actual | 2009-10<br>Actual | 2010-11<br>Actual | 2011-12<br>Estimate | 2011-12<br>Modified<br>Budget | 2012-13<br>Recommended<br>Budget | Change From<br>2011-12<br>Modified<br>Budget |
|-----------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| <b>Appropriation</b>        |                   |                   |                   |                     |                               |                                  |  |
| Staffing Expenses           | 9,673,989         | 10,178,564        | 10,167,935        | 27,464,800          | 27,898,940                    | 27,388,921                       | (510,019)                                    |
| Operating Expenses          | 3,931,593         | 4,529,515         | 4,130,703         | 11,469,305          | 11,967,791                    | 12,024,765                       | 56,974                                       |
| Capital Expenditures        | 159,013           | 0                 | 337,215           | 1,151,693           | 1,255,000                     | 0                                | (1,255,000)                                  |
| Contingencies               | 0                 | 0                 | 0                 | 0                   | 709,464                       | 687,008                          | (22,456)                                     |
| Total Exp Authority         | 13,764,595        | 14,708,079        | 14,635,853        | 40,085,798          | 41,831,195                    | 40,100,694                       | (1,730,501)                                  |
| Reimbursements              | (887,634)         | (830,000)         | (969,013)         | (139,737)           | (139,737)                     | (208,355)                        | (68,618)                                     |
| Total Appropriation         | 12,876,961        | 13,878,079        | 13,666,839        | 39,946,061          | 41,691,458                    | 39,892,339                       | (1,799,119)                                  |
| Operating Transfers Out     | 442,876           | 105,412           | 0                 | 10,000              | 10,000                        | 158,476                          | 148,476                                      |
| Total Requirements          | 13,319,837        | 13,983,491        | 13,666,839        | 39,956,061          | 41,701,458                    | 40,050,815                       | (1,650,643)                                  |
| <b>Departmental Revenue</b> |                   |                   |                   |                     |                               |                                  |  |
| Taxes                       | 9,616,537         | 6,886,913         | 6,245,463         | 6,036,089           | 6,190,534                     | 6,094,915                        | (95,619)                                     |
| Realignment                 | 0                 | 0                 | 0                 | 0                   | 0                             | 0                                | 0  |
| State, Fed or Gov't Aid     | 299,450           | 142,962           | 171,989           | 190,543             | 0                             | 0                                | 0  |
| Fee/Rate                    | (103,672)         | (22,832)          | 19,786            | 26,439,447          | 27,912,050                    | 26,982,858                       | (929,192)                                    |
| Other Revenue               | 174,297           | 85,651            | 157,163           | 122,364             | 397,700                       | (31,782)                         | (429,482)                                    |
| Total Revenue               | 9,986,612         | 7,092,694         | 6,594,400         | 32,788,443          | 34,500,284                    | 33,045,991                       | (1,454,293)                                  |
| Operating Transfers In      | 4,647,699         | 5,749,624         | 5,816,316         | 7,168,144           | 6,514,692                     | 6,317,816                        | (196,876)                                    |
| Total Financing Sources     | 14,634,311        | 12,842,318        | 12,410,716        | 39,956,587          | 41,014,976                    | 39,363,807                       | (1,651,169)                                  |
| Fund Balance                |                   |                   |                   |                     | 686,482                       | 687,008                          | 526  |
| Budgeted Staffing           |                   |                   |                   |                     | 292                           | 322                              | 30   |

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in staffing expenses of \$510,019 primarily due to Station 52 in Harvard transitioning from a full-time staffed station to an on-call station and offset by retirement and other benefit increases, workers' compensation, leave vacancy coverage and implementation of a Limited Term Firefighter program. Capital expenditures decreased \$1.3 million due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration budget unit (FPD). Major revenue changes include a decrease in fee/rate revenue of \$929,192 due to increased Medi-care and/or Medi-cal claims and a reduction in private insurance claims resulting in less revenue collected and increased write offs as a lower percentage is paid per claim. Other revenue decreased by \$429,482 due to a reduction in residual equity transfers in as a result of the fund consolidation that occurred in 2011-12.

## MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of \$27.4 million make up the majority of expenditures in this budget unit and fund 322 budgeted positions of which 163 are regular positions and 159 are limited term. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$12.0 million support the operations of 26 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of \$6.1 million, fee/rate revenue from contracts and ambulance services of \$26.9 million, and operating transfers in which includes County general fund support of \$6.3 million.

## DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2012-13 RECOMMENDED BUDGET

Within the North Desert Regional Service Zone, there are four Fire Protection Service Zones (Service Zones); FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage, and FP-5 Helendale/Silver Lakes and are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.



| 2012-13                           |                          |                 |               |          |                            |                 |
|-----------------------------------|--------------------------|-----------------|---------------|----------|----------------------------|-----------------|
|                                   | Per Parcel<br>Assessment | Parcel<br>Count | Appropriation | Revenue* | Revenue<br>Transfer<br>Out | Fund<br>Balance |
| <b>Service Zone (Budget ORG)</b>  |                          |                 |               |          |                            |                 |
| FP-1 Red Mountain (FP1)           | 171.00                   | 72              | 11,327        | 11,327   | 0                          | 0               |
| FP-2 Windy Acres (FP2)            | 80.00                    | 117             | 8,750         | 8,750    | 0                          | 0               |
| FP-3 El Mirage (FP3)              | 9.00                     | 3,564           | 350           | 29,830   | (29,480)                   | 0               |
| FP-5 Helendale/Silver Lakes (FP5) | 131.71                   | 7,650           | 464           | 926,945  | (926,481)                  | 0               |

\*Total amount is reduced 6% - 8% for delinquent parcels

**Service Zone FP-1 Red Mountain** was originally approved by the Board of Supervisors in December 1964 (originally as CSA 30). Service Zone FP-1 provides fire protection services to the community of Red Mountain and is funded by a voter approved special tax not to exceed \$332 per parcel, which was approved in March 1985. The current special tax rate is \$171 per parcel. Parcel count for 2012-13 is 72 parcels and special tax revenue budgeted for 2012-13 is \$11,327. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-1 through a contract with the Kern County Fire Department.

**Service Zone FP-2 Windy Acres** was formed in January 1985 by the Board of Supervisors (originally as CSA 70 FP-1 Improvement Zone). Service Zone FP-2 provides fire protection services to the community of Windy Acres and is funded by a voter approved special tax not to exceed \$407 per parcel, which was approved in June 1991. The current special tax rate is \$80 per parcel. Parcel count for 2012-13 is 117 parcels and special tax revenue budgeted for 2012-13 is \$8,750. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-2 through a contract with the Kern County Fire Department.

**Service Zone FP-3 El Mirage** was originally approved by the Board of Supervisors in March 1987 (originally CSA 38 N). Service Zone FP-3 provides fire protection services to the community of El Mirage and is funded by a voter approved special tax which was approved in March 1987 for \$9.00 per parcel with no approved annual inflationary rate. The current special tax rate is \$9 per parcel. Parcel count for 2012-13 is 3,564 and special tax revenue budgeted for 2012-13 is \$29,830. Services are provided through Fire Stations 11 and 322.

**Service Zone FP-5 Helendale/Silver Lakes** was originally approved by the Board of Supervisors in April 2006 (originally CSA 70 FP-5 Improvement Zone). Service Zone FP-5 provides for fire protection and paramedic staffing services to the community of Helendale/Silver Lakes and is funded by a voter approved special tax which was approved in June, 2006 for \$117 per parcel and includes an annual cost of living increase of up to 3%. The current special tax is \$131.71 per parcel. Parcel count for 2012-13 is 7,650 and special tax revenue budgeted for 2012-13 is \$926,945. Services are provided through Fire Station 4.

## DETAIL OF CONTRACT SERVICES IN 2012-13 RECOMMENDED BUDGET

Within the North Desert Regional Service Zone, San Bernardino County Fire Protection provides contract services to the cities of Adelanto and Victorville and the Hesperia Fire Protection District. The fund balance for the City of Adelanto represents the North Desert Regional Service Zone's costs associated with the mutual aid provided to unincorporated areas from the city's stations.

| 2012-13                           |               |            |                 |          |
|-----------------------------------|---------------|------------|-----------------|----------|
|                                   | Appropriation | Revenue    | Fund<br>Balance | Staffing |
| <b>Contract Entity</b>            |               |            |                 |          |
| City of Adelanto                  | 3,816,024     | 3,336,024  | 480,000         | 29       |
| City of Victorville               | 13,550,535    | 13,550,535 | 0               | 70       |
| Hesperia Fire Protection District | 8,209,541     | 8,209,541  | 0               | 44       |
| Total Contracts                   | 25,576,100    | 25,096,100 | 480,000         | 143      |



## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing increased by a net 30 positions due to an increase of 15 Limited Term Firefighters, 27 Paid Call Firefighters offset by a decrease of a vacant Emergency Services Supervisor, 5 full time Captains, 3 full time Engineers, and 3 full time Firefighters. The increase in positions is primarily due to the implementation of the Limited Term Firefighter program in the region. The decrease in positions is due to a reduction within the City of Hesperia fire protection services contract effective mid-year 2011-12 and the transition of Station 52 from a full-time station to a paid call station. All Captains, Engineers and Firefighters were transferred to vacant positions at other stations in and outside of the region.

## 2012-13 POSITION SUMMARY

| Division                           | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|------------------------------------|---------|--------------|-------|--------|--------|-----|-------|
| North Desert Regional Service Zone | 157     | 157          | 314   | 259    | 25     | 30  | 314   |
| Office of the Fire Marshal (OFM)   | 5       | 2            | 7     | 7      | 0      | 0   | 7     |
| OFM - Hazardous Materials          | 1       | 0            | 1     | 1      | 0      | 0   | 1     |
| Total                              | 163     | 159          | 322   | 267    | 25     | 30  | 322   |

| North Desert Regional Service Zone | Office of the Fire Marshal   | Office of the Fire Marshal -<br>Hazardous Materials |
|------------------------------------|------------------------------|---|
| <u>Classification</u>              | <u>Classification</u>        | <u>Classification</u>                               |
| 1 Office Assistant II              | 1 Office Assistant III       | 1 Environmental Specialist IV                       |
| 1 Office Assistant III             | 2 Fire Prevention Officer    | 1 Total   |
| 1 Office Specialist                | 1 Fire Prevention Specialist |   |
| 2 Accounts Representative          | 1 Fire Prevention Supervisor |   |
| 2 Staff Analyst                    | 2 PSE Environmental Tech     |   |
| 60 Firefighter                     | 7 Total                      |   |
| 36 Limited Term Firefighter        |                              |   |
| 38 PCF Firefighter                 |                              |   |
| 66 PCF Firefighter Trainee         |                              |   |
| 39 Engineer                        |                              |   |
| 4 PCF Engineer                     |                              |   |
| 51 Captain                         |                              |   |
| 1 PCF Lieutenant                   |                              |   |
| 12 PCF Captain                     |                              |   |
| 314 Total                          |                              |   |



## South Desert Regional Service Zone

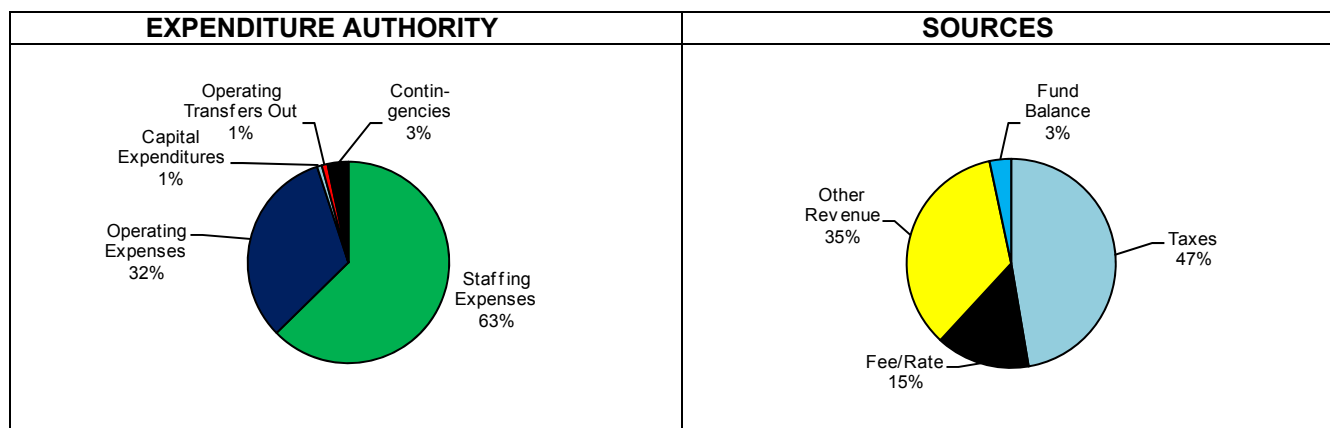
### DESCRIPTION OF MAJOR SERVICES

The South Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission resolution 2986/2989. This regional service zone provides fire protection services to the areas of Big River (Station #17), Black Meadow Landing (Station #55), Havasu Landing (Station #18), Johnson Valley (Station #43), Joshua Tree (Station #36), Landers (Station #19), Panorama Heights (Station #35), Parker Strip (Station #21), Park Moabi (Station #34), Pioneertown (Station #38), Wonder Valley (Station #45), Wonder Valley – East (Station #47), Yucca Mesa (Station #42), and Yucca Valley (Station #41). Fire protection services are also provided to the City of Needles through a service contract and ambulance transport and paramedic services are provided to the communities of Havasu Lake and Yucca Valley. Additionally, within the South Desert Regional Service Zone are two voter approved special tax fire protection zones which provide services to the communities of Wonder Valley and Havasu Lake.

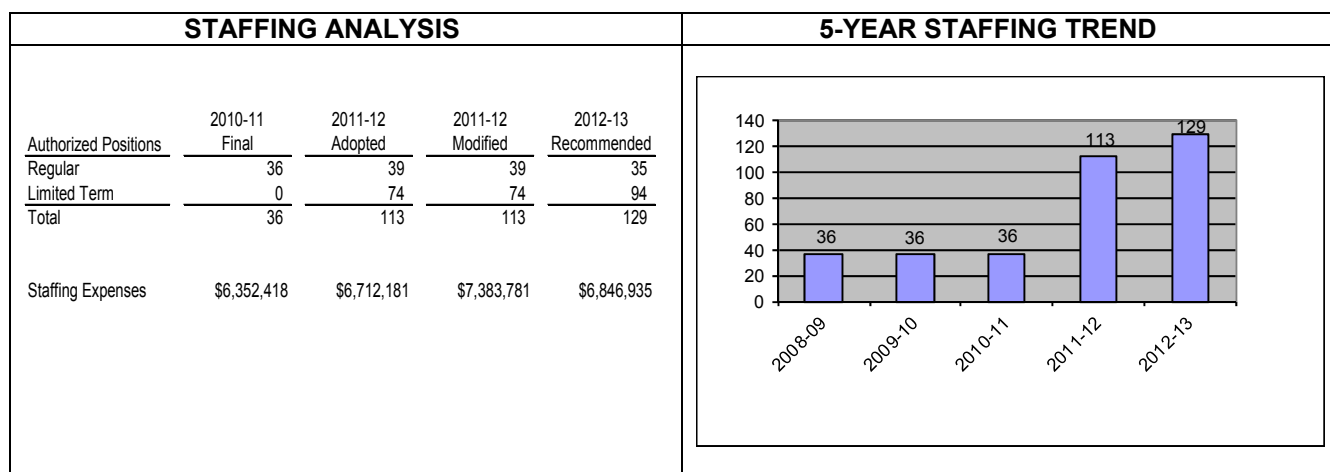
#### Budget at a Glance

|                             |              |
|-----------------------------|--------------|
| Total Expenditure Authority | \$10,929,841 |
| Total Sources               | \$10,564,452 |
| Fund Balance                | \$365,389    |
| Total Staff                 | 129          |

### 2012-13 RECOMMENDED BUDGET



### BUDGETED STAFFING





## ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire  
DEPARTMENT: San Bernardino County Fire Protection District  
FUND: South Desert Regional Service Zone

BUDGET UNIT: FSZ  
FUNCTION: Public Protection  
ACTIVITY: Fire Protection

|                             | 2008-09<br>Actual | 2009-10<br>Actual | 2010-11<br>Actual | 2011-12<br>Estimate | 2011-12<br>Modified<br>Budget | 2012-13<br>Recommended<br>Budget | Change From<br>2011-12<br>Modified<br>Budget |
|-----------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| <b>Appropriation</b>        |                   |                   |                   |                     |                               |                                  |  |
| Staffing Expenses           | 5,835,959         | 6,111,933         | 6,352,418         | 7,248,530           | 7,383,781                     | 6,846,935                        | (536,846)                                    |
| Operating Expenses          | 2,880,405         | 2,908,554         | 2,994,367         | 3,137,850           | 3,329,969                     | 3,532,322                        | 202,353                                      |
| Capital Expenditures        | 109,229           | 32,024            | 206,753           | 254,649             | 420,253                       | 83,318                           | (336,935)                                    |
| Contingencies               | 0                 | 0                 | 0                 | 0                   | 358,276                       | 365,389                          | 7,113  |
| Total Exp Authority         | 8,825,593         | 9,052,510         | 9,553,539         | 10,641,029          | 11,492,279                    | 10,827,964                       | (664,315)                                    |
| Reimbursements              | (253,555)         | (345,810)         | (312,837)         | (54,270)            | (34,913)                      | 0                                | 34,913                                       |
| Total Appropriation         | 8,572,038         | 8,706,700         | 9,240,702         | 10,586,759          | 11,457,366                    | 10,827,964                       | (629,402)                                    |
| Operating Transfers Out     | 6,000             | 0                 | 0                 | 740                 | 740                           | 101,877                          | 101,137                                      |
| Total Requirements          | 8,578,038         | 8,706,700         | 9,240,702         | 10,587,499          | 11,458,106                    | 10,929,841                       | (528,265)                                    |
| <b>Departmental Revenue</b> |                   |                   |                   |                     |                               |                                  |  |
| Taxes                       | 6,074,353         | 5,872,331         | 5,253,453         | 5,310,029           | 5,418,397                     | 5,171,914                        | (246,483)                                    |
| Realignment                 | 0                 | 0                 | 0                 | 0                   | 0                             | 0                                | 0  |
| State, Fed or Gov't Aid     | 78,825            | 73,971            | 216,203           | 85,205              | 0                             | 0                                | 0  |
| Fee/Rate                    | (60,474)          | (63,036)          | (54,143)          | 1,676,776           | 1,849,674                     | 1,590,257                        | (259,417)                                    |
| Other Revenue               | 1,018,008         | 89,848            | 96,675            | 65,569              | 151,726                       | 14,333                           | (137,393)                                    |
| Total Revenue               | 7,110,712         | 5,973,114         | 5,512,188         | 7,137,579           | 7,419,797                     | 6,776,504                        | (643,293)                                    |
| Operating Transfers In      | 2,081,442         | 3,102,913         | 2,129,211         | 3,457,033           | 3,680,033                     | 3,787,948                        | 107,915                                      |
| Total Financing Sources     | 9,192,154         | 9,076,027         | 7,641,399         | 10,594,612          | 11,099,830                    | 10,564,452                       | (535,378)                                    |
| Fund Balance                |                   |                   |                   |                     | 358,276                       | 365,389                          | 7,113  |
| Budgeted Staffing           |                   |                   |                   |                     | 113                           | 129                              | 16   |

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in staffing expenses of \$536,846 due to transitioning Station 17 in Big River from a full-time staffed station to an on-call station and offset by the implementation of a Limited Term Firefighter program. Operating expenses increased \$202,353 primarily due to an increase in transfers out as a result of the full cost of administration and support services being allocated to the regional service zone. Capital expenditures decreased \$336,935 due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration budget unit (FPD). Major revenue changes include a decrease in taxes of \$246,483 due to the anticipated receipt of revenue as a result of current economic conditions. Ambulance Revenue decreased by \$259,417 due to increased Medi-care and/or Medi-cal claims and a reduction in private insurance claims resulting in less revenue collected and increased write offs as a lower percentage is paid per claim. Other Revenue decrease of \$137,393 is the one-time transfers from the closing of the ambulance and special assessment funds in 2011-12. Operating transfers in increased by \$107,915 due to a reduction in residual equity transfers in as a result of the fund consolidation that occurred in 2011-12.

## MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of \$6.8 million make up the majority of expenditures in this budget unit and fund 129 budgeted positions of which 35 are regular positions and 94 are limited term. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$3.5 million support the operations of numerous fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of \$5.2 million, fee/rate revenue from contracts and ambulance services of \$1.6 million, and operating transfers in of \$3.8 million which includes County general fund support of \$3.7 million.



**DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2012-13 RECOMMENDED BUDGET**

Within the South Desert Regional Service Zone, there are two Fire Protection Service Zones (Service Zones); FP-4 Wonder Valley and FP-6 Havasu Lake and they are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

|                                  | 2012-13               |              |               |          |                      | Fund Balance |
|----------------------------------|-----------------------|--------------|---------------|----------|----------------------|--------------|
|                                  | Per Parcel Assessment | Parcel Count | Appropriation | Revenue* | Revenue Transfer Out |              |
| <u>Service Zone (Budget ORG)</u> |                       |              |               |          |                      |              |
| FP-4 Wonder Valley (FP4)         | 32.32                 | 4,665        | 225           | 136,651  | (136,426)            | 0            |
| FP-6 Havasu Lake (FP6)           | 116.90                | 1,342        | 397           | 140,119  | (139,722)            | 0            |

\*Total amount is reduced 9% - 10% for delinquent parcels

**Service Zone FP-4 Wonder Valley** was originally approved by the Board of Supervisors in August 1972 (originally CSA 70 M). Service Zone FP-4 provides fire protection services to the community of Wonder Valley and is funded by a voter approved special tax of \$30 per parcel which was approved in June 2005 with an annual 1.5% cost of living increase. The current special tax rate is \$32.32 per parcel. Parcel count for 2012-13 is 4,665 and special tax revenue budgeted for 2012-13 is \$136,651. Services are provided through Fire Station 45.

**Service Zone FP-6 Havasu Lake** was originally approved by the Board of Supervisors in February 2009. Service Zone FP-6 provides fire protection services to the community of Havasu Lake and is funded by a voter approved special tax for \$113 per parcel which was approved in May 2009 with an annual 3% cost of living increase. The current special tax rate is \$116.90 per parcel. Parcel count for 2012-13 is 1,342 and special tax revenue budgeted for 2012-13 is \$140,119. Services are provided through Fire Station 18.

**DETAIL OF CONTRACT SERVICES IN 2012-13 RECOMMENDED BUDGET**

Within the South Desert Regional Service Zone, San Bernardino County Fire Protection District provides contract services to the City of Needles. The fund balance for the City of Needles represents the South Desert Regional Service Zone's costs associated with the mutual aid provided to unincorporated areas from the city's stations.

|                               | 2012-13       |         |              |          |
|-------------------------------|---------------|---------|--------------|----------|
|                               | Appropriation | Revenue | Fund Balance | Staffing |
| <b><u>Contract Entity</u></b> |               |         |              |          |
| City of Needles               | 1,399,136     | 531,424 | 867,712      | 22       |
| Total Contracts               | 1,399,136     | 531,424 | 867,712      | 22       |

**STAFFING CHANGES AND OPERATIONAL IMPACT**

Staffing increased by a net total of 16 positions due to an increase of 12 Limited Term Firefighters and 9 Paid Call Firefighters (PCF) offset by a decrease of a District Services Coordinator, an extra-help Emergency Services Officer and 3 full time Captains. The captains were transferred to vacant positions in other regions.



## 2012-13 POSITION SUMMARY

| Division                           | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|------------------------------------|---------|--------------|-------|--------|--------|-----|-------|
| South Desert Regional Service Zone | 35      | 94           | 129   | 86     | 27     | 16  | 129   |
| Total                              | 35      | 94           | 129   | 86     | 27     | 16  | 129   |

### South Desert Regional Service Zone

#### Classification

|     |                          |
|-----|--------------------------|
| 1   | Office Assistant II      |
| 1   | Staff Analyst            |
| 12  | Firefighter              |
| 24  | Limited Term Firefighter |
| 36  | PCF Firefighter          |
| 27  | PCF Firefighter Trainee  |
| 9   | Engineer                 |
| 12  | Captain                  |
| 3   | PCF Captain              |
| 4   | PCF Lieutenant           |
| 129 | Total                    |



## Valley Regional Service Zone

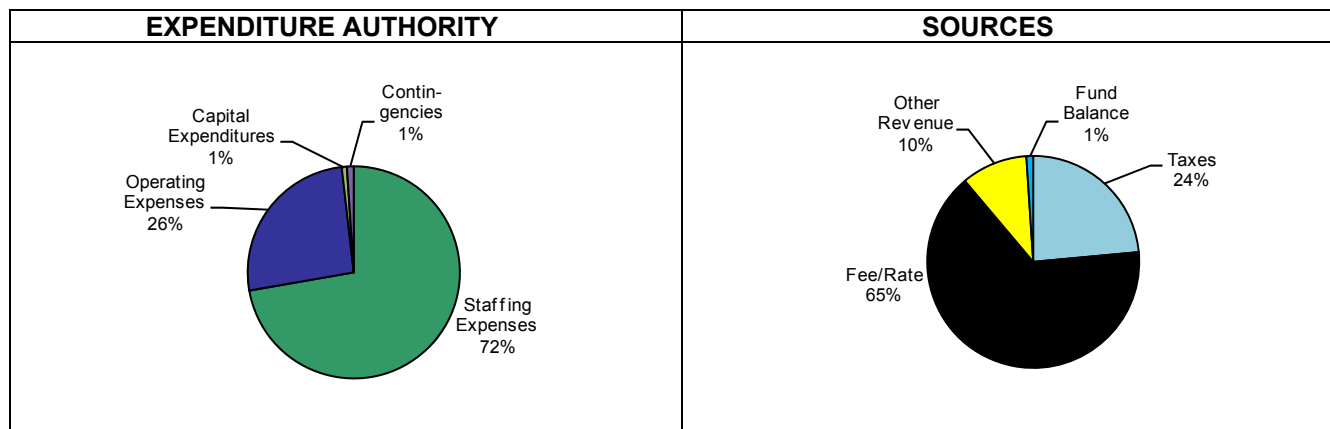
### DESCRIPTION OF MAJOR SERVICES

The Valley Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2986/2989. This regional service zone provides fire protection and paramedic services to the unincorporated areas of Colton, Devore (Station #2), San Antonio Heights (Station #12), Lytle Creek (Station #20), Mt Baldy (Station #200), Muscoy (Station #75), Bloomington (Station #76), Grand Terrace (Station #23), Mentone (Station #9), Oak Glen (Station #555), Little Mountain, and Highland. Fire protection services are also provided to the Fontana Fire Protection District through a service contract. Additionally, within the Valley Regional Service Zone there are two voter approved special tax paramedic service zones which provide services to the communities of Highland and Yucaipa.

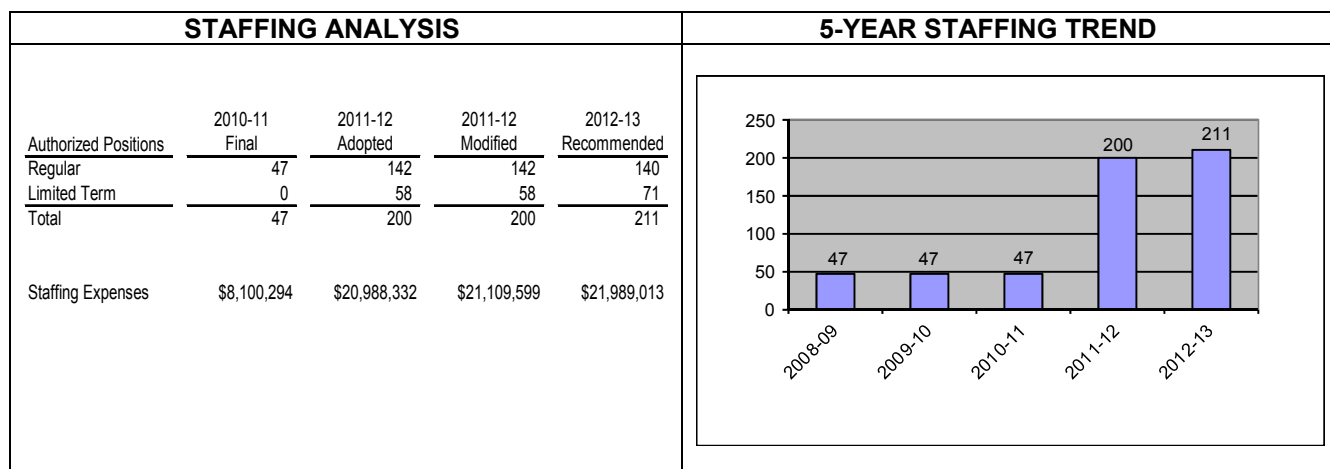
#### Budget at a Glance

|                             |              |
|-----------------------------|--------------|
| Total Expenditure Authority | \$30,511,749 |
| Total Sources               | \$30,195,270 |
| Fund Balance                | \$316,479    |
| Total Staff                 | 211          |

### 2012-13 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire  
DEPARTMENT: San Bernardino County Fire Protection District  
FUND: Valley Regional Service Zone

BUDGET UNIT: FVZ  
FUNCTION: Public Protection  
ACTIVITY: Fire Protection

|                             | 2008-09<br>Actual | 2009-10<br>Actual | 2010-11<br>Actual | 2011-12<br>Estimate | 2011-12<br>Modified<br>Budget | 2012-13<br>Recommended<br>Budget | Change From<br>2011-12<br>Modified<br>Budget |
|-----------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| <b>Appropriation</b>        |                   |                   |                   |                     |                               |                                  |  |
| Staffing Expenses           | 6,773,506         | 7,941,959         | 8,100,294         | 21,450,408          | 21,109,599                    | 21,989,013                       | 879,414                                      |
| Operating Expenses          | 3,078,602         | 3,002,884         | 2,900,904         | 8,101,881           | 8,494,823                     | 7,888,173                        | (606,650)                                    |
| Capital Expenditures        | 108,968           | 141,992           | 328,431           | 1,034,328           | 1,080,904                     | 238,846                          | (842,058)                                    |
| Contingencies               | 0                 | 0                 | 0                 | 0                   | 465,602                       | 316,479                          | (149,123)                                    |
| Total Exp Authority         | 9,961,076         | 11,086,835        | 11,329,629        | 30,586,617          | 31,150,928                    | 30,432,511                       | (718,417)                                    |
| Reimbursements              | (197,527)         | (317,086)         | (381,060)         | 0                   | 0                             | 0                                | 0  |
| Total Appropriation         | 9,763,549         | 10,769,749        | 10,948,569        | 30,586,617          | 31,150,928                    | 30,432,511                       | (718,417)                                    |
| Operating Transfers Out     | 2,084,608         | 0                 | 7,000             | 25,564              | 25,545                        | 79,238                           | 53,693                                       |
| Total Requirements          | 11,848,157        | 10,769,749        | 10,955,569        | 30,612,181          | 31,176,473                    | 30,511,749                       | (664,724)                                    |
| <b>Departmental Revenue</b> |                   |                   |                   |                     |                               |                                  |  |
| Taxes                       | 10,557,133        | 8,449,151         | 7,519,934         | 7,242,170           | 7,612,765                     | 7,175,757                        | (437,008)                                    |
| Realignment                 | 0                 | 0                 | 0                 | 0                   | 0                             | 0                                | 0  |
| State, Fed or Gov't Aid     | 337,707           | 376,743           | 191,404           | 116,173             | 0                             | 0                                | 0  |
| Fee/Rate                    | 250,253           | 168,819           | (96,454)          | 19,773,706          | 19,623,151                    | 19,933,580                       | 310,429                                      |
| Other Revenue               | 374,370           | 45,940            | 22,156            | 883,529             | 896,814                       | (9,500)                          | (906,314)                                    |
| Total Revenue               | 11,519,463        | 9,040,653         | 7,637,039         | 28,015,578          | 28,132,730                    | 27,099,837                       | (1,032,893)                                  |
| Operating Transfers In      | 1,763,270         | 1,343,675         | 1,953,006         | 2,602,637           | 2,734,446                     | 3,095,433                        | 360,987                                      |
| Total Financing Sources     | 13,282,733        | 10,384,328        | 9,590,045         | 30,618,215          | 30,867,176                    | 30,195,270                       | (671,906)                                    |
| Fund Balance                |                   |                   |                   |                     | 309,297                       | 316,479                          | 7,182  |
| Budgeted Staffing           |                   |                   |                   |                     | 200                           | 211                              | 11   |

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in staffing expenses of \$879,414 primarily due to increases related to retirement and other benefit increases, workers' compensation, accurate accounting of overtime, and leave vacancy coverage. Operating expenses decreased by \$606,650 due to a decrease in the number of chief officers allocated to the regional service zone reducing transfers out to San Bernardino County Fire Protection District (District) Administration. Capital expenditures decreased \$842,058 due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration budget unit (FPD). Major revenue changes include a decrease in taxes of \$437,008 based on the anticipated receipt of revenue as a result of current economic conditions, an increase in fee/rate revenue of \$310,429 due to an increase in operating expenses within the Fontana Fire Protection District fire protection services contract. Other revenue decreased by \$906,314 due to a reduction in contract revenue from the Fontana Fire Protection District as a result of a reduction in programmed equipment and vehicle purchases.

## MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of \$21.9 million make up the majority of expenditures in this budget unit and fund 211 budgeted positions of which 140 are regular positions and 71 are limited term. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of \$7.9 million support the operations of 18 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of \$7.1 million, fee/rate revenue from contracts of \$19.9 million, and operating transfers in of \$3.1 million which includes County general fund support of \$2.9 million.

## DETAIL OF PARAMEDIC SERVICE ZONES 2012-13 RECOMMENDED BUDGET

Within the Valley Regional Service Zone, there are two Paramedic Service Zones (Service Zones); PM-2 Highland and PM-3 Yucaipa and both are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.



## 2012-13

| <u>Service Zone</u>               | <u>Per Parcel Assessment</u> | <u>Parcel Count</u> | <u>Appropriation</u> | <u>Revenue*</u> | <u>Revenue Transfer Out</u> | <u>Fund Balance</u> |
|-----------------------------------|------------------------------|---------------------|----------------------|-----------------|-----------------------------|---------------------|
| PM-2 Highland - Residential (PM2) | 19.00                        | 4,525               | 580                  | 79,799          | (79,219)                    | 0                   |
| PM-2 Highland - Commercial (PM2)  | 38.00                        | 48                  | 0                    | 1,693           | (1,693)                     | 0                   |
| PM-3 Yucaipa - Residential (PM3)  | 24.00                        | 217                 | 500                  | 4,791           | (4,291)                     | 0                   |
| PM-3 Yucaipa - Commercial (PM3)   | 35.00                        | 35                  | 0                    | 1,127           | (1,127)                     | 0                   |

\*Total amount is reduced 6% - 8% for delinquent parcels

**Service Zone PM-2 Highland** was originally approved by the Board of Supervisors on July 1985 (originally CSA 38 L). Service Zone PM-2 provides paramedic services to the community of Highland/unincorporated areas of City of San Bernardino through a contract with the City of San Bernardino and is funded by a voter approved special tax not to exceed \$19 per residential unit and \$38 per commercial unit which was approved on July 1985, including no annual cost of living rate increase. The current special tax rate is \$19 per residential and \$38 per commercial parcel. Parcel count for 2012-13 is 4,525 residential, 48 commercial and special tax budgeted revenue for 2012-13 is \$81,492.

**Service Zone PM-3 Yucaipa** was approved by the Board of Supervisors on December 1986 (originally CSA 38 M) and in July 1999 the City of Yucaipa detached from the service zone. Service Zone PM-3 provides paramedic services to the unincorporated communities of Yucaipa through a contract with the City of Yucaipa and is funded by a voter approved special tax not to exceed \$24 per residential and \$35 per commercial parcel which was approved on December 1986, including no annual cost of living rate increase. The current special tax is \$24 per residential and \$35 per commercial parcel. Parcel count for 2012-13 is 217 residential, 35 commercial and special tax budgeted revenue for 2012-13 is \$5,918.

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing increased by a net total of 11 positions due to an increase of 13 Paid Call Firefighters, primarily due to the implementation of the Limited Term Firefighter program in the region, offset by a decrease of a filled Office Assistant III and a Facilities Attendant.

## 2012-13 POSITION SUMMARY

| <u>Division</u>              | <u>Regular</u> | <u>Limited Term</u> | <u>Total</u> | <u>Filled</u> | <u>Vacant</u> | <u>New</u> | <u>Total</u> |
|------------------------------|----------------|---------------------|--------------|---------------|---------------|------------|--------------|
| Valley Regional Service Zone | 132            | 71                  | 203          | 193           | 10            | 0          | 203          |
| Office of the Fire Marshal   | 8              | 0                   | 8            | 7             | 1             |            | 8            |
| Total                        | 140            | 71                  | 211          | 200           | 11            | 0          | 211          |

| <u>Valley Regional Service Zone</u> | <u>Office of the Fire Marshal</u>  |
|-------------------------------------|------------------------------------|
| <u>Classification</u>               | <u>Classification</u>              |
| 2 Office Assistant II               | 1 Office Assistant III             |
| 1 Office Assistant III              | 1 Front Counter Technician         |
| 1 Staff Analyst                     | 1 Senior Plans Examiner            |
| 57 Firefighter                      | 2 Fire Prevention Officer          |
| 6 Limited Term Firefighter          | 1 Fire Prevention Specialist/Arson |
| 13 PCF Firefighter                  | 1 Fire Prevention Supervisor/Arson |
| 47 PCF Firefighter Trainee          | 7 Total                            |
| 33 Engineer                         |                                    |
| 1 PCF Engineer                      |                                    |
| 39 Captain                          |                                    |
| 3 PCF Lieutenant                    |                                    |
| 1 PCF Captain                       |                                    |
| 204 Total                           |                                    |

